



MANIPAL
ACADEMY of HIGHER EDUCATION
BENGALURU CAMPUS
(Institution of Eminence Deemed to be University)



CONVOCATION

05TH OCTOBER 2024 | 3.00 PM
MAHE BENGALURU CAMPUS





CONVOCATION

05TH OCTOBER 2024 | 3.00 PM
DR RAMDAS M PAI CONVENTION HALL,
MAHE BENGALURU CAMPUS, YELAHANKA

The Members of MAHE Trust, Board of Management, Academic Council, Faculty, Staff and Students of Manipal Academy of Higher Education (MAHE) cordially invite you to their 31st Convocation

CHIEF GUEST _____

Sri Manish Sabharwal

Vice Chairman, TeamLease Services Limited, Bengaluru

GUEST OF HONOR _____

Sri S G Vasudev

Eminent Artist

Lt Gen (Dr) M D Venkatesh
Vice-Chancellor, MAHE

Dr H S Ballal
Pro-Chancellor, MAHE

Dr Ranjan R Pai
President, MAHE Trust

Dr Ramdas M Pai
Chancellor, MAHE

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UNIVERSITY ANTHEM



शान्ता द्यौः शान्ता पृथिवी शान्तमिदमुर्वन्तरिक्षम् ।
शान्ता उटन्वतीरापः शान्ता नः सन्त्वोषधीः ॥

शान्तानि पूर्वरूपाणि शान्तं नो अस्तु कृताकृतम् ।
शान्तं भूतञ्च भव्यञ्च सर्वमेव शमस्तु नः ॥

इयं या परमेष्टिः वाग्देवी ब्रह्म संशिता ।
ययैव ससृजे घोरं तयैव शान्तिरस्तु नः ॥

इदं यत्परमेष्टिनं मनोवाङ्ब्रह्मसंशितम् ।
येनैव ससृजे घोरं तेनैव शान्तिरस्तु नः ॥

इमानि यानि पञ्चेन्द्रियाणि मनः षष्ठानि मे हृदिः
ब्रह्मणा संशितानि ।

यैरेव ससृजे घोरं तैरेव शान्तिरस्तु नः ॥

OPENING CEREMONY



DECLARING THE “CONVOCATION OPEN”



**Dr H S Ballal, Pro Chancellor, MAHE
declares the convocation open**



WELCOME ADDRESS



Dr Sharath Rao, Pro Vice-Chancellor of Health Sciences delivers the welcome address

Chief Guest of the day, respected Mr. Manish Sabharwal, Vice-Chairman of Teamlease Services, our esteemed Guest of Honour, Mr. S.G. Vasudev, Pro-Chancellor, Dr. H.S. Ballal, Vice-Chancellor, Lt. Gen. (Dr.) M.D. Venkatesh, distinguished dignitaries on the dais, Heads of Constituent Institutions of MAHE Bengaluru, faculty members, members of the press and electronic media, distinguished invitees, proud parents, and most importantly, our esteemed graduates and postgraduates, ladies and gentlemen,

Good afternoon to you all.

It is with great pride and immense joy that I welcome each one of you to the 31st Convocation of the Manipal Academy of Higher Education (MAHE) Bengaluru Campus. This is a day of celebration, reflection, and immense pride—not only for our graduates but also for their families, mentors, and for all of us here at MAHE. Your presence on this special day, in such great numbers, adds significance to this milestone event in the life of our university.

To our graduates, today marks the culmination of years of dedication, perseverance, and hard work.

It is a day that signifies not just the conferring of degrees but the opening of countless doors to new opportunities and exciting paths ahead. As you step into this next chapter, I urge you to carry forward the values that have been instilled in you here at MAHE. This convocation also signals the beginning of new aspirations, where you must aim to build not just successful careers but meaningful ones—contributing positively to society, your families, and the nation at large.

On this auspicious day, **my heartfelt congratulations** to each of you and a very warm welcome to your future!

Manipal Academy of Higher Education stands as a testament to the vision of our founder, the late Dr. TMA Pai, whose dream was to create an institution that would nurture excellence, leadership, and ethics. It is because of his pioneering vision that MAHE has evolved into an **Institution of Eminence**. Today, under the leadership of our beloved Chancellor, Dr. Ramdas M. Pai, and President of the MAHE Trust, Dr. Ranjan R. Pai, we continue to scale new heights, constantly adapting to the ever-changing landscape of education and research.

Our Bengaluru campus, which began its journey in 2020 with just around 600 students, is today a thriving academic hub of over 7,500 students. And this is just the beginning. In the next five years, we envision expanding to accommodate over 15,000 students—an ambitious yet achievable goal, thanks to the excellence that has become synonymous with MAHE.

This day holds special significance as it is the **first convocation ceremony** at the Bengaluru campus—a historic moment that you, our graduates, are privileged to be a part of.

On this memorable occasion, it is my profound honor to welcome our **Chief Guest**, Mr. Manish Sabharwal, Vice-Chairman of Teamlease Services. Sir, your contributions to shaping India's human capital landscape through innovation in vocational education and national apprenticeship programs have had a transformative impact. It is a privilege to have you grace this convocation and share your wisdom with our graduates.

May I now request our Pro-Chancellor, Dr. H.S. Ballal, to kindly present a bouquet to our esteemed Chief Guest, Mr. Manish Sabharwal.

We are equally privileged to have with us **our Guest of Honour**, Mr. S.G. Vasudev, a renowned artist whose exceptional work has been showcased and appreciated globally. Your profound contributions to the world of art, along with your passion for creative expression, have inspired many. We are delighted to welcome you, Sir. May I request our

Vice-Chancellor, Lt. Gen. (Dr.) M.D. Venkatesh, to present a bouquet to our esteemed Guest of Honour, Mr. S.G. Vasudev.

A warm welcome to **Dr. H.S. Ballal**, Pro-Chancellor of MAHE, whose vision and dedication have been the guiding force behind our institution's continuous growth and success. I would also like to extend a warm welcome to **Mrs. Indira Ballal**, who is with us today.

I am honored to extend a gracious welcome to our **Vice-Chancellor, Lt. Gen. (Dr.) M.D. Venkatesh**, whose leadership and expertise continue to propel MAHE to new heights. I also welcome our **Pro Vice-Chancellors, Dr. Dilip G. Naik**, as well as our Registrar, Dr. Giridhar Kini, and Registrar Evaluation, Dr. Vinod V. Thomas.

A heartfelt welcome to the members of the **Board of Management, Academic Council, and Finance Committee**, whose support is instrumental in our sustained success. A special mention goes to the incredible **Team Manipal** our Heads of Constituent Institutions, faculty members, and staff—who continue to embody MAHE's values of excellence and innovation.

To the members of the **press and media**, we deeply appreciate your ongoing efforts in sharing MAHE's accomplishments with integrity. A warm welcome to you all.

Dear parents, today is as much a celebration of your love and sacrifices as it is of your children's achievements. Your unwavering support has made this day possible, and we are privileged to celebrate alongside you.

Finally, **dear graduates**, as you step into the world, know that the knowledge, skills, and values you have acquired at MAHE will serve as your foundation. The path ahead will not be without challenges, but remember—each challenge brings an opportunity. Approach them with compassion, empathy, and a sense of responsibility toward society, especially the less fortunate. Strive to make a difference, to uplift others, and in doing so, you will find your own true success.

Once again, **congratulations to every graduate**, and a warm welcome to all on this proud and joyous occasion. Let's celebrate the accomplishments of today, and the endless possibilities of tomorrow.

Thank you, and Jai Hind.

OVERVIEW OF MAHE



Lt Gen (Dr) M D Venkatesh, Vice Chancellor, presents an overview of MAHE



Chief Guest of the 31st Convocation of Manipal Academy of Higher Education & Very First Convocation of MAHE Bengaluru Campus Sri Manish Sabharwal, Vice Chairman – Teamlease Services Ltd Bengaluru and the Guest of Honour- Sri S G Vasudev, an eminent artist, Pro-Chancellor Dr. H. S. Ballal, dignitaries on the dais, Pro Vice Chancellors, University Officials, Heads of Constituent Units of MAHE, faculty, Members of MAHE Trust, Board of Management, Academic Council, Planning and Monitoring Board, Finance Committee, administrators, staff, invitees, parents, and, most importantly, dear graduating students, I am deeply honoured to stand before you today.

It is my privilege to present an overview of the Manipal Academy of Higher Education (MAHE) during this significant occasion.

Founder and Builder of Manipal

**Padma Shri Awardee
Dr. Tonse Madhav Ananth Pai
1898-1979**

Architect of modern Manipal was a pioneer in starting Public Partnerships in 1953.

Established some of the first professional Education institutions in the non-government, non-missionary, self-financing sector.










Technology & Science | Health Sciences |
 Management, Liberal Arts, Humanities, Social Sciences & Law





The visionary behind the inception of Manipal, late Dr. TMA Pai, pioneered the concept of public-private partnerships in education in 1953. His belief in education as a transformative force led to the establishment of early professional educational institutions, making quality education accessible to all. Dr. Pai's contributions have left an indelible mark on the educational landscape.

MAHE Leadership


Dr. Ramdas M. Pai, son of Dr. TMA Pai and the Chancellor of MAHE, has guided MAHE's transformation into an International University Town by establishing multiple campuses within and outside of India. His exceptional leadership has garnered prestigious accolades, including the Padma Bhushan from the Government of India and the Datuk Award from the Government of Malaysia.






Datuk Award,
Government of Melaka, Malaysia
December 2011





Padma Bhushan,
Government of India
April 2011




Dr. Ramdas M. Pai & Mrs. Vasanti R. Pai
Chancellor, MAHE


Technology & Science | Health Sciences |
 Management, Liberal Arts, Humanities, Social Sciences & Law


Vision, Mission and Values


VISION


Global leadership in human development, excellence in education and healthcare





MISSION

Be the most preferred choice of students, faculty and industry. Be in the top 10 in every discipline of education, health sciences, engineering and management




VALUES

Team Work Execution with Passion Humane Touch Quality Transparency Integrity



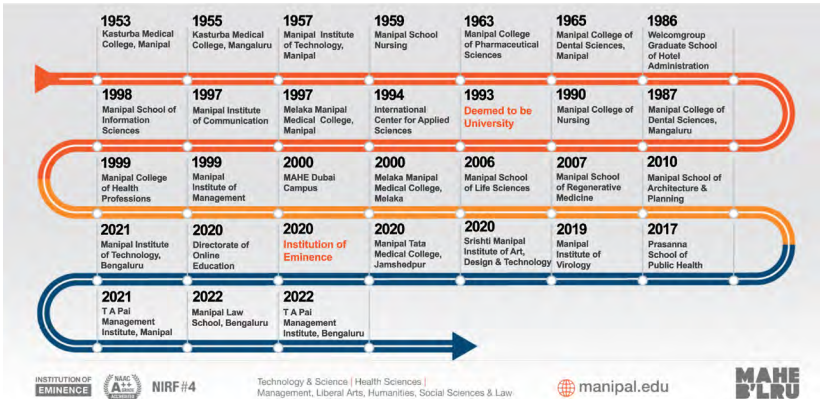




Technology & Science | Health Sciences |
 Management, Liberal Arts, Humanities, Social Sciences & Law

Our vision is to achieve “Global leadership in human development, excellence in education and healthcare”. We aspire to figure among the top educational institutions worldwide in the domains of health sciences, engineering, and management. We are certain that our core values of Team Work, Execution with Passion, Humane Touch, Quality, Transparency and Integrity will guide us in this direction.

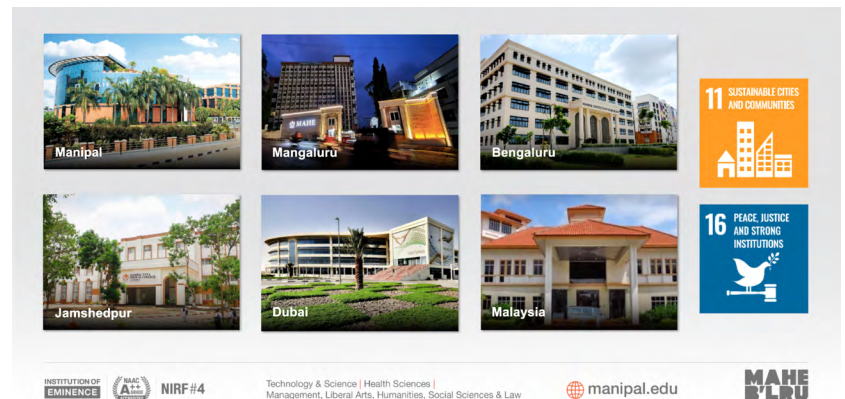
Timeline



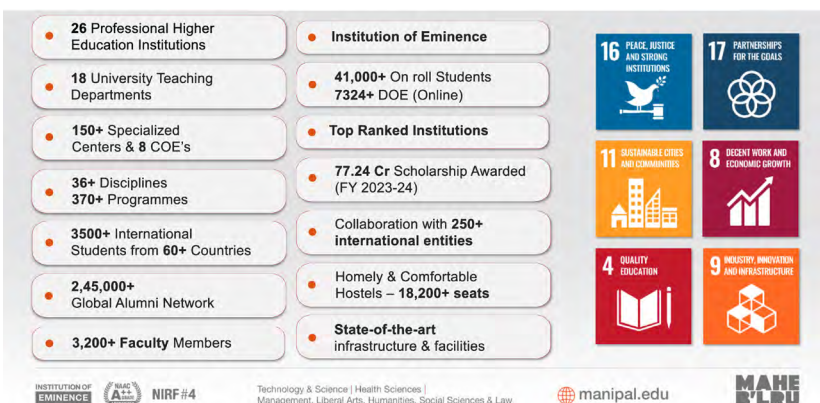
The journey of MAHE that began in 1953, rooted in the principles and vision of Dr. TMA Pai, is a story of inspiration and transformation. What began with a medical college has evolved into a comprehensive, multidisciplinary university. Over the years, numerous academic units have been added across various disciplines. In 1993, MAHE gained the status of Deemed University under UGC regulations. In 2020, it was recognized as an Institution of Eminence by the Government of India, acknowledging its significant contributions to higher education.

MAHE Campuses

MAHE comprises several campuses, including the main campus in Manipal, complemented by off-campus centers in Mangaluru, Bengaluru, and Jamshedpur, along with offshore campuses in Dubai and Melaka, Malaysia. The Bengaluru Campus is emerging as a world-class, multidisciplinary center of higher education. The Jamshedpur Campus, featuring a top-tier medical college, exemplifies a successful public-private collaboration with Tata Steel.



MAHE- A Snapshot



Over the past seven decades, MAHE has grown into one of India's largest multidisciplinary universities. We offer a diverse range of graduate and postgraduate courses across key disciplines such as Medicine, Engineering, Pharmacy, Dentistry, Nursing, Hotel Administration, Allied Health, Management, Communication, Design, and Liberal Arts. With 26 professional higher education institutions and 18 university teaching departments, we provide more than 370 programs across 36 disciplines. Currently, MAHE has over 41,000 students and 3,200+ highly qualified faculty members. Our international community includes approximately 3,500 students from 60 countries, with partnerships established with over 250 global institutions. Our alumni network comprises around 2,45,000 individuals spread across globe.

Faculties

Faculty of Health Sciences	Faculty of Technology & Science	Faculty of Management, Liberal Arts, Humanities, Law, & Social Science
Institutions: 17	Institutions: 11	Institutions: 16
Programs: 177	Programs: 147	Programs: 54
Faculty: 1,816	Faculty: 1,065	Faculty: 427
Students: 13,166	Students: 21,763	Students: 6,292
Alumni: 86,235	Alumni: 1,46,028	Alumni: 13,704

MAHE is organized into three faculties: The Faculty of Health Sciences, Faculty of Technology and Science and Faculty of Humanities, Management, Liberal Arts and Social Sciences. This structure enables us to deliver over 370 multidisciplinary programs across various fields.

MAHE- Ranking National

As an Institution of Eminence recognized by the Ministry of Higher Education, Government of India, MAHE consistently improves its standing in the National Institutional Ranking Framework (NIRF). In 2024, it ranked as India's 4th Best University, with three of our constituent colleges listed in the top 10 of their respective disciplines. Overall, MAHE ranks 14th for the general category, 23rd for research contributions and in 11-50 band for Innovation.

October 2020 – Moe, Govt. of India notified MAHE as an Institution of Eminence Deemed to be University

National Institutional Ranking Framework Rankings 2024

4th in University	14th in Overall	23rd in Research Institutions	11- 50 Innovation Ranking
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Institutions' Ranking:

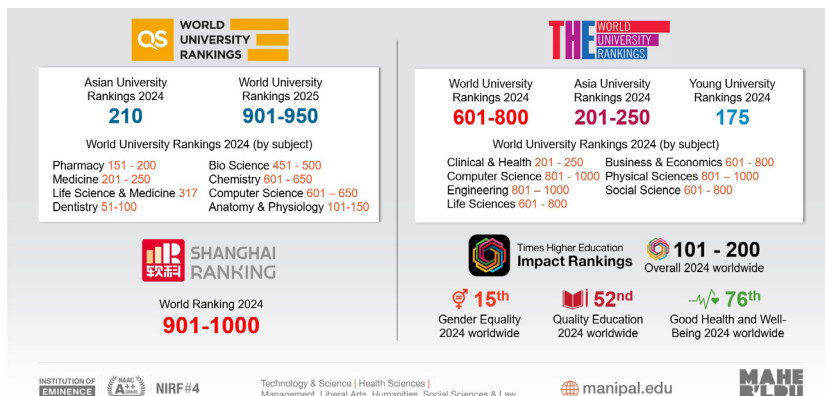
2nd in Dental (MCODS, Manipal)	8th in Pharmacy (MCOPS, Manipal)	9th in Medical (KMC, Manipal)	11th in Dental (MCODS, Mangalore)
28th in Architecture (MSAP, Manipal)	33rd in Medical (KMC, Mangalore)	56th in Engineering (MIT, Manipal)	58th in Management (TAPMI, Manipal)

MAHE- National Rankings

1st India's Top Deemed Multidisciplinary University 2024	1st India's Top Multidisciplinary University 2024	1st India's Top Deemed to be University 2024	2nd India's Best Private Multidisciplinary University 2024
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MAHE is at the forefront of private universities in India, leading in surveys conducted by multiple agencies. It is named the top Deemed Multidisciplinary University in The Week 2024 and recognized as the India's top Multidisciplinary University by Careers 360. Outlook ranks MAHE as India's No. 1 Deemed to be University for 2024, and The Education World places it as the second-best Private Multidisciplinary University in the country.

MAHE Ranking- Global



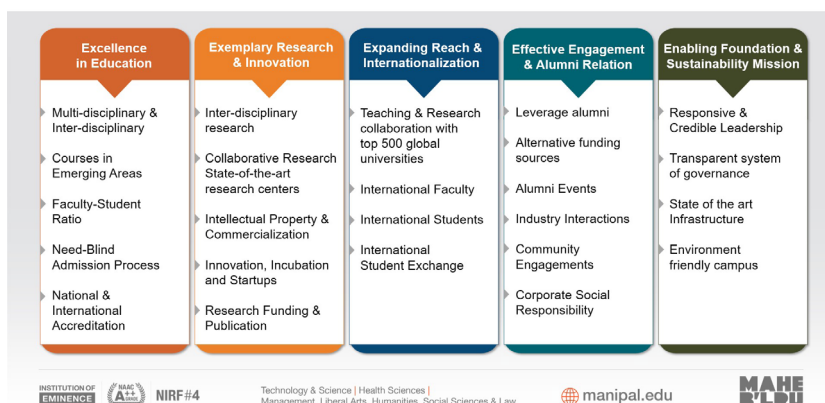
MAHE's steady rise in international rankings has established it as a notable name in higher education. QS ranks MAHE in the 901-950 band for World University Rankings and 210 in Asian University Rankings. Times Higher Education places MAHE in the 601-800 band for World University Rankings and 201-250 in Asian University Rankings for 2024. Additionally, MAHE appears in the Emerging Economies & Subject Rankings and Shanghai ranks MAHE in the 901-1000 band for 2024.

Accreditations and Certifications

MAHE places utmost importance on quality assurance and is committed to continuous quality enhancement. It is reflected in the various accreditations obtained from renowned accrediting bodies. MAHE has reaccredited by NAAC with the highest grade of A++ and CGPA score of 3.65 out of 4 for the five years till May 30, 2027. Other accrediting bodies such as ISO, National Board of Accreditation (NBA), and Association for the Accreditation of Human Research Protection Programs, Association of MBAs, Indian Federation of Culinary Associations and others have also recognized our commitments to quality education. The latest addition to the list of accreditations is from Institute of Engineering and Technology (IET).

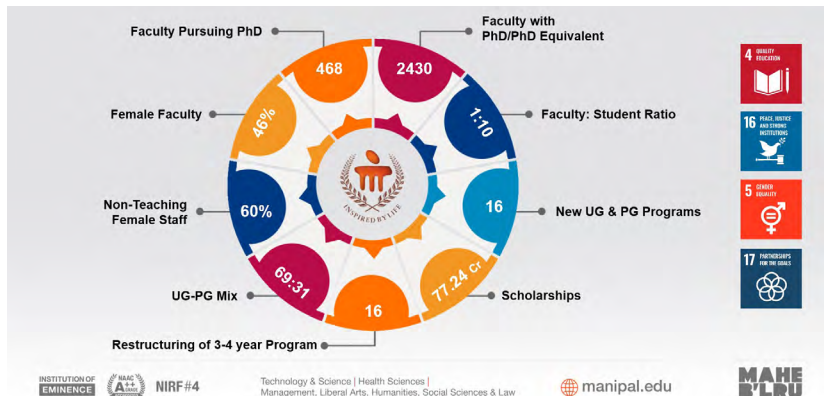


Five Pillars of MAHE as an IoE



MAHE has envisaged its progress roadmap as an Institution of Eminence on Five Pillars: Excellence in Education, Exemplary Research and Innovation, Effective Engagement & Alumni Relations, Expanding Reach & Internationalization, and Enabling foundation & Sustainability Mission. Significant efforts have been made in each of these areas to ensure continuous growth and global recognition.

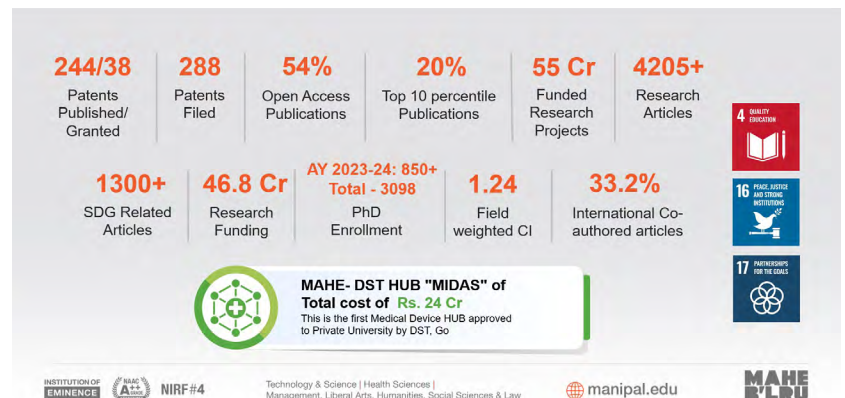
Excellence in Education



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Exemplary Research and Innovation

In terms of research, Scholarly output of MAHE has increased multifold. Researchers of MAHE have published articles in high quality journals, out of which around 20% of the articles are published in Top 10 percentile journals and 54% of articles are published in open access journals. Field Weighted Citation impact of MAHE is 1.24, 33.2% of the articles published have international coauthors, which indicates that more than quarter of the published articles are an outcome of international collaborative projects. MAHE secured ₹55 crore in extramural funding and allocated ₹46.8 crore internally for research. A total number of 288 patents were filed and 850+ students have enrolled for PhD programs for the AY 2023-24 & a total number of 3098 students are perusing their PhD at MAHE.



New Research Facilities



As a research-intensive university, MAHE allocates more than 12% of operational expenditure to research initiatives. We have established over 123,000 sq. Ft. of world-class research facilities, including CIF and BSL-3 labs, with an investment exceeding ₹96 crore.

MAHE Scientists Ranked in Top 2 Percentile

World's top 2% scientists featuring 36 distinguished scientists from MAHE for the year 2024



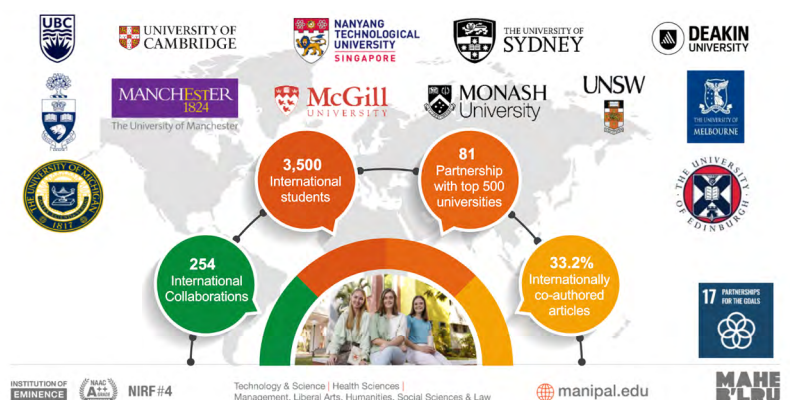
MIT, Manipal Rangesh Kumar Mishra Raja Selvaraj Ramesh Vinayagam Nitresh Naik Thiraharan Varadavenkatesan Shiva Kumar Tamvoor Ali Kulmani Mehler Raghavendra U. Ravilla Dilli, Varadarajan, S. KMC, M'lore Nithin Kumar Umkrishnan Bhaskaran Nilin Joseph Prasanna Mithra Ramesh Holla Jagadish Rao Padubidri Rekha Thapar Ashwin Kamath MIT, B'lore Choudhari Rajashekhar Vakkalakula Bharath Sreenivasulu	KMC, Manipal Chyitra R. Rao Vinod C. Nayak Devaraja K. Kavitha Saravu MCODS, Manipal Shashidhar Acharya DBMS, Manipal Satheshraaj Nayak MIT, Manipal Dhanya Sunil Dinasha P. MCOPS, Manipal Srinivas Mutalik Usha Y. Nayak M.S.LS, Manipal Nirmal Mazumder MTMC, Manipal Mohammad Hfiz Ur Rahman MCHP, Manipal, MAHE Reshmi, Bhageerathy DAMP, MAHE George, Siam D. MCH, MAHE Varughese, E. Dawson
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INSTITUTION OF EMINENCE AACSB EQUIS ACCREDITED NIRF #4 Technology & Science | Health Sciences | Management, Liberal Arts, Humanities, Social Sciences & Law manipal.edu MAHE B'LRU

36 distinguished scientists from MAHE have made us proud by featuring in the list of World's top 2 percentile Scientists this year. Happy to note that two researchers from MAHE Bengaluru Campus are also featured in this list.

Expanding Reach & Internationalization

Expanding Reach and Internationalization continues to be one of thrust areas of MAHE. The University has 254 active collaborations with international Universities that facilitate semester exchange and internships to promote mobility of students. Partnership agreements with 81 Top-500 ranked universities have been signed to promote internationalization at MAHE. It is heartening to observe that MAHE welcomed almost 3,500 students from diverse nationalities and hosted numerous delegations from global universities on its campus.



Alumni Relation and Engagement

 Mr. Satya Nadella Executive Chairman & CEO, Microsoft Batch 1994 (E&C), MIT, Manipal	 Dr. Ashwamed Dinesing Ministry Of Health and Quality of Life Mauritius, MS, ENT, Batch 1993 KMC, Manipal	 Dr. Roshan Lal Shrestha Research Scientist, National Cancer Institute, USA, BMLT, Batch 1999, MCHP, Manipal
 Mr. Rajeev Suri Chairman, Digital Group Batch 1996 (E&C), MIT, Manipal	 Dr. Sapna S McManus VP, Medical Affairs Americas, Alcon MBBS Batch 1990 KMC, Manipal	 Mr. Murali Divi Founder and MD, Divi's Laboratories B Pharm Batch 1988 MCOPS, Manipal
 Mr. Harish Shah Founder & MD, SIGNET Capital Pvt. Ltd. Batch 1980 (Mech. Engg.), MIT, Manipal	 Mr. Anil Chadha Divisional Chief Executive, ITC Hotels 2nd Course BHM, WGSMA, Manipal	 Mr. Banmali Agrawala Chairman - TATA Advanced Systems Ltd., Mechanical Engg. Batch 1984, MIT, Manipal



Connect. Inspire. Support.

500+ Alumni / AF / Guest Lecture	40+ Academy-Ind. Partnership Events	50+ Alumni Student Connect Series	2.45 L+ Global Alumni Network	57 Re-unions / Meet	20+ Alumni Initiated Student Exc. Programs	17 PARTNERSHIPS FOR THE GOALS
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INSTITUTION OF EMINENCE AACSB EQUIS ACCREDITED NIRF #4 Technology & Science | Health Sciences | Management, Liberal Arts, Humanities, Social Sciences & Law manipal.edu MAHE B'LRU

MAHE cherishes the achievements of its alumni, actively nurturing connections within our base of approximately 245,000 individuals. We organized 57 alumni reunion events, hosted over 500 guest lectures, facilitated 40+ alumni-initiated Academy-Industry Partnership events, and conducted more than 50 sessions for the Alumni Student Connect Series.

Enabling Foundation: Completed Projects



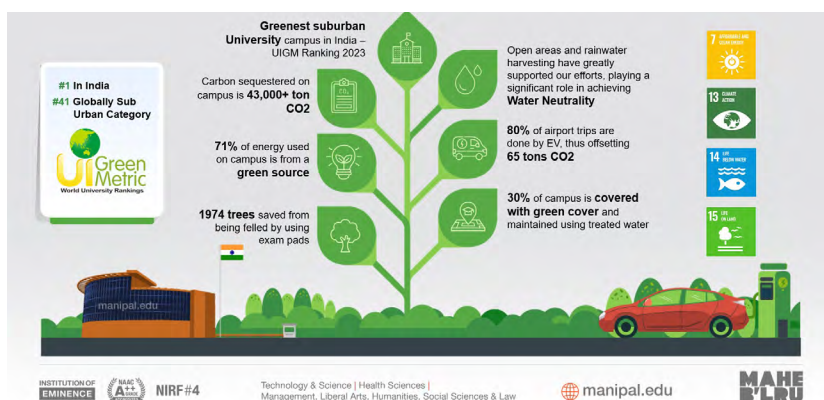
36 distinguished scientists from MAHE have made us proud by featuring in the list of World's top 2 percentile Scientists this year. Happy to note that two researchers from MAHE Bengaluru Campus are also featured in this list.

Enabling Foundation: Projects Under Progress

Looking ahead, MAHE has planned multiple infrastructure development projects for the year 2024 & 2025, including the "MHRC-Hospice & Respite," and a new building with modern hostel & students amenities at MTMC Jamshedpur with an investment of ₹500 crore, set to become a premier health sciences education facility in eastern India.

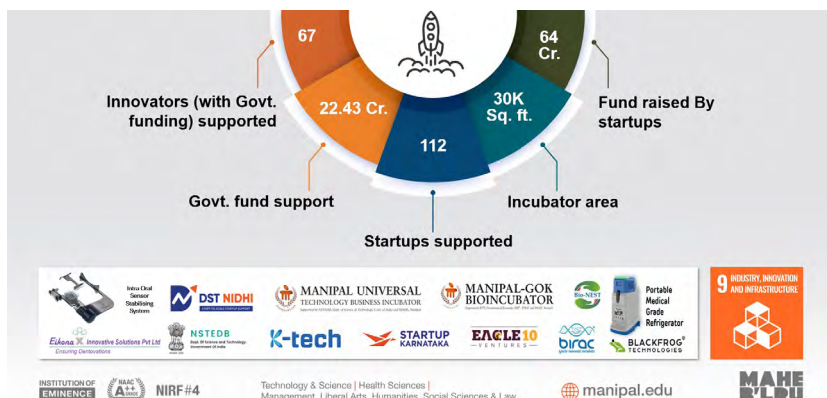


Sustainability Mission



MAHE is recognized as the Greenest Suburban University Campus in India by UIGM ranking in the year 2023, affirming our commitment to sustainability. We manage resources holistically, with 71% of campus energy sourced from renewable sources. Additionally, 30% of the campus area is green cover, maintained using treated water. Further, the use of electric vehicles on campus helps reduce carbon emissions. We are making significant strides toward achieving a carbon-neutral campus.

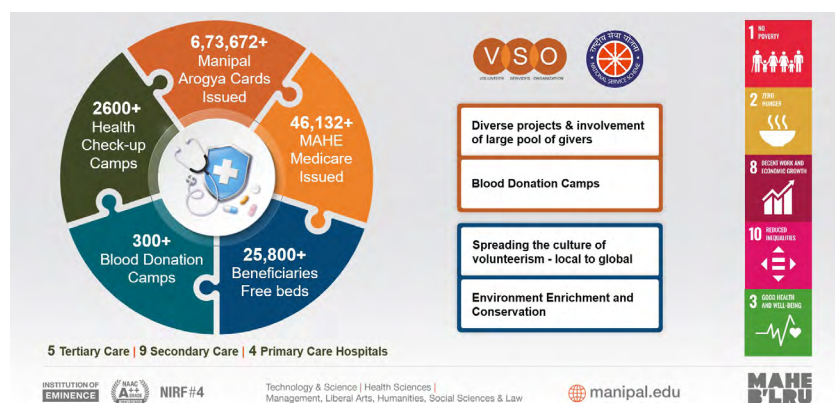
Technology Business Incubators



MAHE actively supports technology business incubators like MUTBI and Bioincubator, backed by the Government of India and Government of Karnataka. Our incubators currently host 112 start-ups, 67 of which have received government funding. The total government support amounts to ₹22.43 crore, while the collective revenue generated by these start-ups is approximately ₹64 crore.

MAHE serves as a leading healthcare provider through its teaching hospitals, offering various health schemes. The Manipal Arogya Suraksha insurance scheme has benefited over 673,672 beneficiaries with an annual coverage of ₹50,000. Moreover, our hospitals have supported over 25,800 underprivileged patients through free bed schemes and conducted more than 300 blood donation drives, as well as 2,600+ health checkup camps benefiting thousands from rural areas. MAHE has been committed to serving the interest of the communities around the University. Volunteer Services Organization (VSO) was created at MAHE in 2007 to channelize this idea in a more organized fashion. MAHE also has National Service Scheme (NSS) units across its campuses, organizing blood donation camps, as well as engaging in the preservation and planting of trees and contributing to a better and greener environment.

Community Healthcare and Social Responsibilities



Sports and Culture



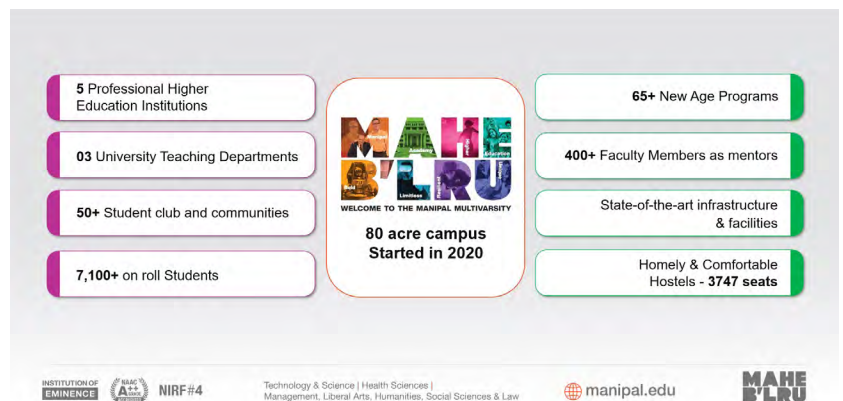
Our campus thrives as a vibrant hub of diverse sports and cultural activities that engage both students and staff, enriching campus life and fostering character-building. These experiences play a key role in shaping our students into well-rounded global citizens.



Manipal Academy of Higher Education has been at the forefront in imparting quality education. For over five decades, we have been the preferred choice of aspiring students, dedicated faculty, and industry professionals. Our unwavering commitment to human development has strengthened our position as a premier institution, shaping the future of countless individuals. Now, I am proud to introduce you to MAHE Bengaluru, where innovation, excellence, and a passion for learning converge.

MAHE Bengaluru is a green sanctuary in the middle of the urban sprawl. The campus is a harmonious blend of nature and nurture, which houses five esteemed Professional Higher Education Institutions, three University Teaching Departments, and has a vibrant community of over 7,100 students on roll. With a rich tapestry of over 50 student clubs and communities, 65 innovative programs, and the guidance of more than 400 dedicated faculty mentors, we foster a dynamic learning environment. Our state-of-the-art infrastructure, including well-stocked libraries and international standard sports facilities, provides the ideal setting for intellectual growth and personal development. Our on-campus hostels can comfortably house up to 3,737 students at present.

MAHE Bengaluru – a snapshot



Next Gen Programs : Synergy of Traditional and New Age Practices




Our programs at MAHE Bengaluru are meticulously crafted to equip students for the challenges and opportunities of the future. Blending the wisdom of tradition with the innovation of the new age, we offer a diverse curriculum spanning Engineering and Technology, Law, Liberal Arts, Humanities and Social Sciences, Art, Design and Technology, Commerce, Business Management, Public Policy, Regenerative Medicine, Allied Health, Innovation, Leadership, and Entrepreneurship.

MAHE Bengaluru - Academic Blocks

Completed Projects



Academic Block - 2



Academic Block - 3



Academic Block - 4



Academic Block - 5

Academic Blocks (Under Construction)



Academic Block - 1



Academic Block - 6

Area: **13,71,170 sq. ft.** No. of students that can be accommodated: **15,000**




NIRF#4

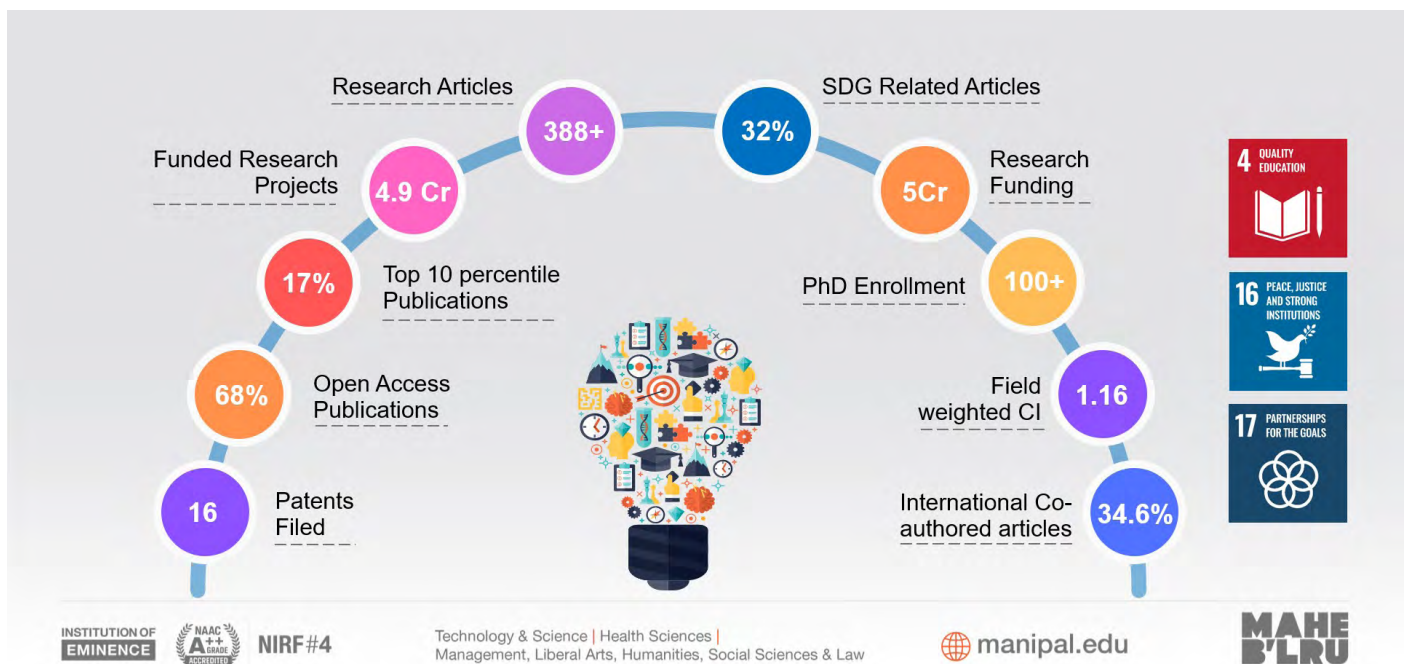
Technology & Science | Health Sciences |
Management, Liberal Arts, Humanities, Social Sciences & Law





Our university campus is blessed with architectural marvels that serve as both academic and administrative hubs. These structures, gracefully dispersed across 13,71,170 square feet of space, can comfortably accommodate up to 15,000 to 18000 students. While four academic blocks are fully operational, the campus is abuzz with construction activity as we expand our capacity with Academic Block 1 and Academic Block 6.

Research at MAHE Bengaluru Campus



Research is the lifeblood of MAHE, where innovation and discovery are nurtured at every level. As a leading university in research, we are propelled by a relentless pursuit of knowledge. With a remarkable record of 16 patents filed, 68% open-access publications, and 17% top-percentile publications, we have established ourselves as a global research hub. Our commitment to academic excellence is evident in our annual production of over 388 research publications, of which 32% are aligned with sustainable development goals. With institutional funding of 5 crores in research, we have cultivated a thriving research community with over 100 PhD students and a Field-Weighted Citation Impact of 1.16. Our international collaborations, as evidenced by 34% of co-authored articles, further solidify our position as a rapidly growing research institution. The focus of our research often converges on SDG goals 4, 16, and 17, emphasizing quality education, peace, justice, strong institutions, and global partnerships. Through our research endeavours, we strive to make a significant contribution to addressing the pressing challenges of our time.

Research and Innovation MAHE Bengaluru



INSTITUTION OF EMINENCE
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Technology & Science | Health Sciences |
 Management, Liberal Arts, Humanities, Social Sciences & Law

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**MAHE
 B'LURU**

Our state-of-the-art laboratories, meticulously designed for health sciences, basic sciences, software, and technology, stand as beacons of innovation. These world-class facilities are equipped with cutting-edge equipment and technology, providing our researchers with the ideal environment to conduct ground breaking studies.



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 Management, Liberal Arts, Humanities, Social Sciences & Law

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**MAHE
 B'LURU**

By leveraging the advanced laboratories, we aim to achieve transformative breakthroughs in the fields of medicine and technology. Our focus areas include but are not limited to Health Science, Biotechnology, Software Development, and Materials Science.

MAHE Bengaluru - Hostel Blocks

Hostel Block - 1 Hostel Block - 2

Hostel Block - 3 Hostel Block - 4

Area: 10,76,872 sq. ft. No. of beds: 5622

INSTITUTION OF EMINENCE MAHE A++ NIRF#4 Technology & Science | Health Sciences | Management, Liberal Arts, Humanities, Social Sciences & Law manipal.edu **MAHE B'LRU**

Our hostel facilities, spread across four sprawling blocks totalling 10,76,872 square feet, can comfortably accommodate 5,622 students. These well-appointed hostels are more than just places to sleep; they are homes away from home, fostering a sense of community and belonging among our student body.

Central Facilities

Our central facilities, spread across a vast area of 1,257,526 square feet, provide a comprehensive range of amenities and services to cater to the needs of both students and faculty. To complement our academic offerings, we have a wide range of central facilities. From an indoor sports complex, a modern library which is under construction, auditoriums, amphitheatre to food courts, MAHE Bengaluru offers an all-rounded experience.

Central Facilities – Completed Projects

Indoor Sports Complex Food Court with Auditorium Other Service & Utility Blocks

Central Facilities (Under Construction Projects)

Academic Block - 7 STP & Multi Level Car Parking Administrative Block

Area: 12,57,526 sq. ft.

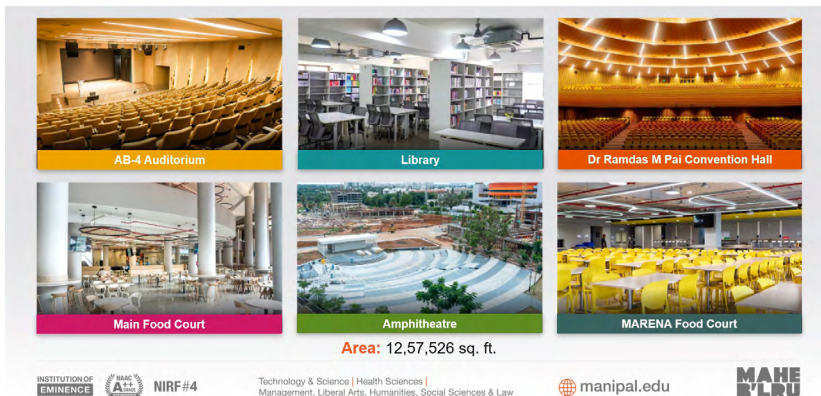
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MARENA

INSTITUTION OF EMINENCE MAHE A++ NIRF#4 Technology & Science | Health Sciences | Management, Liberal Arts, Humanities, Social Sciences & Law manipal.edu **MAHE B'LRU**

One of the largest and best-equipped sports centres in the country, aimed at ensuring that the six long months of monsoon in the region do not disrupt the fitness regimen of students and staff.

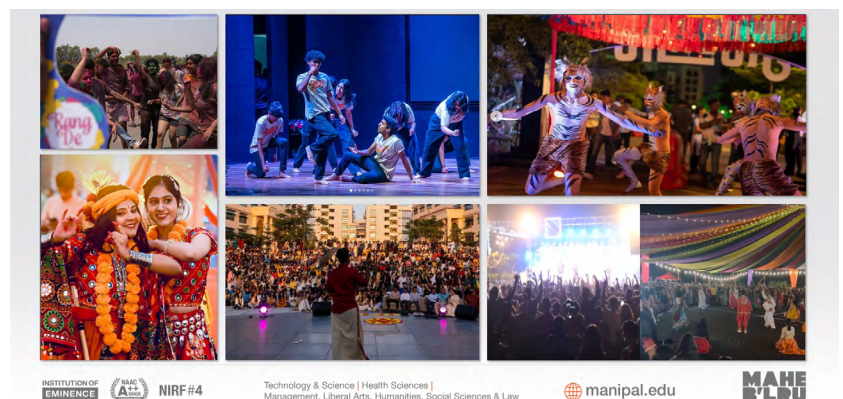
Central Facilities



Our campus hosts many venues for cultural and academic events, including the auditorium in AB 4 Block, the Dr. Ramadas Pai Convention Hall, and a picturesque amphitheatre. To satisfy our diverse culinary tastes, we offer the MARENA Food Court and the main food court. Our library, a treasure trove of knowledge, is stocked with a vast and invaluable collection of books, magazines, journals, and electronic resources from around the world

Cultural Events at MAHE Bengaluru

Here is a quick glimpse into the vibrant cultural events at MAHE Bengaluru. From energetic Dandiya Nights and traditional Onam celebrations to lively DJ Nights and the annual cultural fests, these events bring students together, fostering unity and celebrating diversity on campus.



Outdoor Sports & Games Facilities



At MAHE Bengaluru, we place a strong emphasis on physical well-being. Our indoor & outdoor sports facilities include a cricket ground, football and basketball courts, tennis courts, and more. These spaces encourage students to stay active, participate in team sports, and balance their academic responsibilities with physical fitness.

Taking the legacy forward



Dr. Ranjan R Pai,
President, MAHE Trust
& Chairman, MEMG



Technology & Science | Health Sciences |
Management, Liberal Arts, Humanities, Social Sciences & Law



Dr. Ranjan R Pai, President, MAHE Trust and Chairman, Manipal Education and Medical Group (MEMG), is at the forefront of Manipal Group's initiatives in education, healthcare, and research. With a commitment to advancing the legacy of over seven decades, Dr. Pai has driven the sustained expansion of MAHE, both nationally and internationally. His visionary leadership is integral to our ongoing journey towards excellence.

THANK YOU



THANK YOU

I think Education needs public and private partnership and Manipal is the time-tested and living example for this

-Shri.Prakash Javadekar



"Manipal is like the Nalanda of Yore."

-Dr APJ Abdul Kalam



Manipal, which is the Harvard of India.

-Shri. Narayana Murthy



As I conclude, I extend my heartfelt congratulations to all the graduating students on their remarkable achievements. I also express my sincere gratitude to the parents for placing their trust in MAHE.

INTRODUCTION OF THE GUEST OF HONOR

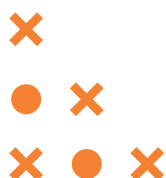



Dr Arindam Das, Director SMI Introduces the Guest of Honor

Shri S G Vasudeva was born in Mysore (Karnataka) in 1941, and received recognition as a painter early in his career. While he was still a student at the Government College of Art, Madras, he won the National Award from the All-India Lalit Kala Academy in 1967. Besides this, he also received prestigious awards from State Academies of Karnataka, Tamil Nadu and Kerala, besides prestigious Karnataka Rajyotsava Award, Venkatappa Award and Paniker Puraskaram.

Shri Vasudeva is a founder-member of the Cholamandal Artists' Village on the outskirts of Madras (now Chennai) where he lived and worked till 1988. He now lives and works in Bangalore.

Shri Vasudeva works in various mediums (drawings, paintings, reliefs in copper and tapestries in silk). He became well-known for his "Vriksha" (Tree of Life) series, which evolved over nearly a decade, turning into the Tree of Life and Death in the latter half of the 1980s.





He also explored the theme of “Maithuna” (Act of Love) through a series of drawings, paintings and copper reliefs. Eventually his tree grew into faces titled “Humanscapes” and “Earthscapes”. The tree is still sometimes visible in his series titled “Theatre of Life,” and “Rhapsody”.

He has participated in several important group exhibitions in India and abroad. In addition, he has held solo exhibitions in different parts of India and the world (including the USA, Canada, England and Germany). Exhibitions of his drawings based on the late A.K. Ramanujan’s poetry and translations, titled “Tribute to Ramanujan,” have been held in Bangalore, Chennai, Delhi, London and Chicago. We must not forget to mention two retrospective exhibitions of his art works at National Gallery of Modern Art, Bangalore and Mumbai (1998-99).

Shri Vasudeva is founder and managing trustee of Arnawaz Vasudev Charities, a non-profit organisation providing financial assistance to young artists and art-related initiatives since 1989. He has helped in establishing Visual Art Department at the Bangalore University, National Gallery of Modern Art Bangalore, Ananya Drishya and Art Park, both, artists’ initiatives.

**Ladies and Gentlemen, Shri S G Vasudeva,
our Guest of Honour at today’s Convocation.**



ADDRESS BY THE GUEST OF HONOR



**“Everybody has got art in them,
it’s only a question of how you practice it.”
Mr S G Vasudev, Eminent Artist**



INTRODUCTION OF THE CHIEF GUEST




Dr Dilip G Naik, Pro Vice Chancellor, MAHE Mangaluru Campus introduces the chief guest

A Chinese proverb wisely states, 'Give a man a fish, you feed him for a day. Teach a man to fish, and you feed him for a lifetime.' This noble idea underscores the importance of empowerment and skill development for the young, opening doors to more excellent employment opportunities.

Today, we are truly fortunate to have among us a very special individual whose life and career are a testament to excellence, innovation, and service to society. A person who has not only achieved great success in his field but has also

made a lasting impact through his leadership, vision, and commitment to the betterment of the community.

Ladies and gentlemen, it is my privilege to introduce to you our esteemed Chief Guest for today's convocation ceremony, Mr. Manish Sabharwal, Vice-Chairman of Teamlease Services Limited, a prominent staffing and human capital firm. Manish is a passionate champion of equal opportunities for students from all backgrounds, advocating for educational excellence through scholarships



and endowments. He firmly believes in efficiency, increased productivity, and higher wages. Manish has setup India's first vocational University in Gujarat as a Public-Private Partnership (PPP) initiative with the support of state government. Teamlease Skills University (TLSU), which has a physical campus in Baroda, operates through its apprenticeship program and online platform. The university partners with industries and organizations to offer a combination of classroom learning and hands-on training, including on-the-job training (OJT) programs, internships, and apprenticeships.

Manish is the prominent voice in advocating policy changes in India's skill regime, and his significant contributions are in the fields of Apprentice Regime, Vocationalization of Higher Education, and State Skill Missions.

He led a Planning Commission committee in 2010 to reform India's apprenticeship regime, resulting in amendments to the Apprentices Act of 1961. He has served as the Chairman of the Southern Board of Apprenticeship training of the Ministry of HRD, and during his tenure, he reached the significant milestone of tripling the apprenticeship.

Manish is a member of the National Skill Mission and Central Advisory Board of Education and has served on various policy committees for

education, employment, and employability. He served as an Independent Director on the Board of the Reserve Bank of India (RBI). He is a Member of the Advisory Board of the Comptroller and Auditor General (CAG) and a governing board member of the National Council of Applied Economic Research (NCAER). He is also managing trustee of the New India Foundation, which offers fellowships for writing books about post-1947 India, and he is a columnist for Indian Express.

Manish has an MBA from The Wharton School and is an alumnus of Shriram College, Delhi and Mayo College, Ajmer. In his first major venture, he co-founded India Life in 1996, an HR outsourcing company acquired in 2002 by a listed US company called Hewitt Associates. Consequently, he became the CEO of Hewitt Outsourcing (Asia) based in Singapore for two years. Teamlease Services, under the incredible leadership and vision of Manish has successfully employed 1.8 million individuals over the past 15 years.

His journey is a source of inspiration to all of us, and his presence here today is a reminder that our potential is boundless, and our possibilities are endless.

Without further ado, please join me in extending a very warm welcome to our Chief Guest, Mr. Manish Sabharwal.



ADDRESS BY THE CHIEF GUEST



Mr Manish Sabharwal Vice Chairman, TeamLease Services Ltd, Bengaluru - Chief Guest

When you reach my age, you start struggling with the question which the inventor of the polio vaccine, Jonas Sachs, asked. Are you being a good ancestor? But obviously, when I was at your age, the only question I wanted answered was, what is a good life? I'd like to spend a few minutes and I hope you think about this. Are they different questions or are they the same question - Being a good ancestor and living a good life.

I ask this question very often because I work for a people supply chain company that has hired somebody every five minutes for the last 25 years, but only hired 5% of the kids who came

to us for a job. So we're sort of at the agony and ecstasy of India's labor market.

We are a child of lower hiring standards. That's the ecstasy. Kids getting jobs today would not have got a job 10 years ago or 20 years ago because corporate India is starved for people. But the agony wasn't as obvious till I started Team Lease.

We had a job fair in Jaipur many years ago. 80,000 kids showed up. I met 800 of them. I can guarantee if they were born in Delhi, Bombay, or Bangalore, they would have had a job. But they were born in Dosa, Barmer, Jhunjhunwar - Rural Rajasthan.

So the two most important decisions a child in India makes are to choose your parents wisely and your pin code wisely. All of you are sitting here. I am standing here because I obviously did that. But all of you are sitting here because you did that. But next question you're gonna ask is if these two pieces of luck matter more for success than skills, why did you waste your last few years at Manipal, right? Struggling and slogging and studying. And the challenge with this luck-and-skill framework and the problematic view of life through this lens will become obvious to you in a few years. I know a lot of lucky people who are completely unskilled. They don't deserve where they are. I know a lot of skilled people who are very unlucky. They work very hard, but they didn't get the opportunities that they should have. So maybe luck and skill is the wrong way to think about life.

Maybe there's a third dimension. Dumbledore tells Harry Potter in Chamber of Secrets, it is our choices more than our abilities that reveal what we really are. So maybe choices matter more than luck or skill. And that's why I thought I'd talk to you about six choices today. I hope you make those choices. You'll have to decide whether those choices are good ancestor ones or good lives.

So the first and the most obvious choice is play the long game. Tolstoy once said that the most powerful warriors are time and patience. He was absolutely right.

A 25-year plan is not 25 one-year plans. My favourite interview question with kids is - will you take 10 lakhs from me right now? Or will you take one paisa today, two paisa tomorrow, four paisa the next day, eight paisa for one month? Obviously, most people take 10 lakhs, right? Because one paisa, four paisa, how much will you get? When you do the math, it's one crore six lakhs. Now, what is the catch? The catch here is till the 24th day, you're better off taking 10 lakhs.

So only in the last six days does 10 lakhs become one crore six lakhs. But to reach the 24th day, you have to go through the 20th day and you have to stay the course on the 15th day and you can't give up on the 10th day. I think this is really important because if you think about compounding, compounding in knowledge, compounding in relationships, compounding in building an organisation, that really is the only thing that matters.

Don't get carried away by this overnight success sort of stuff which people will tell you to. But then the next question you'll ask is - how do I

know when I'm at the 24th day? Well, the beauty of compounding is you don't need to know. You just need to stay the course, right? Very often people ask me, 'tum apne IPO roadshow mein bola tha you'll have 10 lakh employees, you only have four lakh employees, what happened?'

I said, I have a very simple strategy, sir. I have a Calvin and Hobbes cartoon in my office where Calvin says the secret to success is being in the right place at the right time. Since you never know the right time, you find the right place and hang out and he goes to sleep there. So playing the long game is really just about finding the right place and hanging out. It isn't about finding the right time.'

I repeat this again and again to you because everything in life will tell you that you should play the short game. I spent a few years on the RBI board now and they showed us an email of a bank in trouble where a sales guy was selling a 500 crore derivative to an Indian company. So the risk management guy asked him, why are you doing this? In five years, the client will lose money and in 10 years, we will lose money. So he replied to him, IBG, YBG. So the risk manager guy says, what do you mean IBG, YBG? He said, I'll be gone, you'll be gone.

I think you have to think about that specific world view of playing a one-innings game. I grew up in Kashmir, there are two words for property, amanat and jagir. Jagir is yours. The Maharaja of Kochi, Bihar had a Jagir. The idiot used to spend 50% of the treasury on Cartier and Rolls Royce. It is one of the reasons why it's one of the most poorest places in India. But amanat is not yours. It is supposed to be handed over in better condition to the next generation. So I hope you sort of think about everything you do as an amanat, and the only way to do the amanat is to take the long view.

The second choice which I hope you make is you don't hesitate to walk alone. When I was your age, I defined 'cool' as doing what everybody else was doing. Many of you still do that. You talk about fashion, right? Fashion means not having to decide who you really are. But at my age, I define 'cool' as doing what nobody is doing. And one of my best friends, whom I never met, Rabindranath Tagore, used to say, what he meant by 'ekla chalo re', was that the warmth at the centre of the herd is very comforting, but it is never a path to greatness. And of course, your butt gets sore from sitting on the fence. India is a child of walking alone.

In 1947, no country before us had ever given universal franchise at birth. Most countries first gave it to the landed, then they gave it to the

educated, then they gave it to the rich, then they gave it to women. Some women in Switzerland got to vote in 1972. But we've created the world's largest democracy on the infertile soil of the world's most hierarchical society because we walked alone. Don't look at the warmth of the centre of the herd. It may be comforting, but it's not gonna get you greatness.

Choice number three, make the compromises that teamwork needs. Nothing big or meaningful is accomplished alone. Life is a team sport. Maybe we give you the wrong impression in school or in college, because we have another word for teamwork here. We call it cheating, right? But the only way you're gonna work in a team is by compromising. All of your parents and I know that the key to a successful marriage is a little deafness and blindness. This is the same in building a team or building a nation or building a company. Teamwork is a child of compromise. It's a child of silence.

Ashok, he was my roommate in college. We both went to Sriram College in Delhi in the hostel, and then we both have done our companies together. So we work together now for 35 years. We are absolute opposites. He is good at operations. I'm good at sales. He is an introvert who would rather have a root canal than give a convocation speech like this. I have fun doing stuff like this. He's good at therapy sessions with cribbing employees. I make them cry. He's ugly. I'm good looking. I could go on. But my board member said something very cool in our last board meeting. He said, if only Ashok had been around, the company would have been one hundredth of its size. And if only Manish had been around, the company wouldn't have survived. And I think we both agree. And so it's very important to recognise that any teamwork involves compromise, involves silence. In fact, there are two Jain philosophies which I often turn to, Anekantavada, which is the multiple, or the multiple versions of truth. And of course, Syadvada, which is more complicated to understand, but I call it the doctrine of maybe. And I hope you will choose the doctrine of maybe. I hope you will think about the compromises inherent in teamwork, because you're not going to do anything great if you're going to focus on doing it alone.

The choice number four is respect thinking and doing equally. We all know practitioners who look down upon professors. We all know professors who look down upon practitioners. But both of them are wrong. My favourite political quote is, you camp in poetry, but you govern in prose. That's true for anything you will do in life. If you have too much poetry, you will do nothing. If you have too much prose, you will do nothing great. So it's really

important to recognise thinking and doing are absolutely different parts of your brain.

They may be different parts of your team, but they may be different parts of thinking about an organisation. A general, there was a wonderful historian in the Peloponnesian War called Thucydides. He wrote in his diary - any army that has too much gap between its thinkers and its doers will have its fighting done by fools and its thinking done by cowards. I think it's really important for you to recognise that thinking and doing are not done by different people. Professors don't do thinking. Entrepreneurs don't do doing, because unless we learn sort of how to not separate thinking and doing, you're not gonna be able to do anything great.

The fifth choice, which I think is really important for you, is you have to develop a lifelong learning plan. My parents had 35-year careers. I'll probably have a 45-year career. You will have 55-year careers. You graduate to a new world of work. Employment has become a taxi-cab relationship rather than a lifetime contract. Organisations don't live as long. The average life expectancy of a Fortune 500 company was 65 when the first list came out. It's now 15. An AI is no longer a plot pulled from the pages of science fiction, right? Humans run into about 100,000 tokens a day, while chat GPT has already learned 13 trillion tokens. Now, does this mean human beings are toast? Well, not if you take the advice of another one of my best friends who I never met, the Buddha, who used to say, 'Atma Deepo Bhav', or be your own light. I think what he meant was you need to curate your lifelong learning plan.

And I would submit there are only five ways to learn through your life. One will be roles, the roles that you take. The RBI board, I went to Wharton. Obviously, I studied finance, but the RBI boardroom was the best finance classroom I ever was in. The second will be relationships. Understand strong and weak ties. Your five or 15 strong ties help you emotionally, but your 50, 150, and your 500 weak ties will help you professionally. There is some logic to those numbers. I would suggest you look up the research of Robin Dunbar and Dunbar's number. But people in this world, your relationships will be extended parts of your brain, and make sure you nurture the five, 15, 50, 150, and 500 concentric circles. The third pillar is classrooms. Obviously, Wharton changed the size of my thoughts just like Manipal changed the size of yours.

The fourth pillar is role models. Who do you hang out with? Who do you want to be 20 years from now? Maya Angelou is a poet. She said, the universe isn't made of atoms, it's made of stories. Whenever I visit my parents in UP, in Kanpur, some





kid will hear that I'm there, and they come and say, some enterprising kid will come and say, let's go meet a minister, let's go meet an MLA, let's go meet a minister. We'll get a 100 crore contract, and we will steal 50 crores from that. That's because his role model was Ponty Chadda, or Subrata Rai Sahara, or Dinesh Trivedi, or some other such crook. I was lucky I grew up in Bangalore, so my role models were Azim Premji, or Nandan, or Kiran, or so many other people who told us that don't care about how much of your company you own, don't get debt, don't diversify. So I think the role models that you will choose will really decide what you want, but you have to be intentional about role models, you have to be intentional about getting to know them, and you have to be intentional about learning from them.

And the fifth one, at least for me, is reading. Books have been a tool of freedom for me. I can become a reasonable expert on any subject in one year. But I would advocate reading diversely. Strategy by Lawrence Friedman sounds like a military history book, but it's a book about success. In India, After Gandhi by Ram Goha will explain why separating economics from politics is risky, and why the matification of economics may be diminishing its utility. Agony and Ecstasy will seem to you like a biography of, by Irving Stone, will seem like a biography of Michelangelo, but it is really a book about the innovation and the creative process. I've read a book a week for 42 years now. I hope some of you will beat my average in the next 42. The final choice is be honest with yourself. Maybe today it's better to phrase it as never grade your own exam. It's very tempting in life to grade your own exam, because we have identified many forms of human bias since Alexander Pope in 1711 wrote, To err is human. We have many biases. We have an availability heuristic. We have a confirmation bias. We have hindsight bias. We have an anchoring bias. We have an attribution bias. But I think the most universal and the most dangerous bias is I am not biased.

Everybody believes that everybody else is biased and that they have a Tarazu or this scale in their head and they weigh everything perfectly and they never put their thumb on that scale. I would urge you to accept that bias is not a medical condition. It's a human condition. The first stage of Alcoholics Anonymous is acceptance. And so the most dangerous lies are the lies you tell yourself.

When any company files its IPO documents, till you file them, you have to give it a code name because SEBI doesn't let you tell the word. So I named my IPO document Poorna Swaraj. And I did that because I was really irritated with my private equity investors and they kept asking me questions and they had to leave when you file an IPO. But I think that was immature because the only way to be honest with yourself is to surround yourself with people who are hearing aids, who are mirrors, or who are seat belts. And I hope you never grade your exam because when you grade your own exam, you will not be good at it. So make sure you surround yourself, whether it is your board of directors, whether it is your mentors, whether it's just people you trust to grade your exam and tell you the truth because if you don't have that hearing aid, if you don't have that mirror, you will not do this honestly. So in closing, before ending, I want to discuss three people.

I want to discuss teachers, friends, and parents. The teachers who push you the hardest will be the ones you punish hardest in your course evaluations and your informal rankings. But there is an element of eat your vegetables in good teaching. And good teachers expect more because they know you can be more than you are. So to all the professors here today, I will never have the privilege of being inspired by you, but I can assure that your biggest achievement will be the dua of your students when they reach my age.

The second one is about friends. It's easy to make friends in college, but when you get to my age, you will realise that keeping friends is harder than making them. So look around you, stay in touch with these people, care for them, be generous with them. More importantly, be forgiving with them because like any successful marriage, the keys to a successful friendship is a little deafness and blindness. And success is harder to handle than failure. So when you are successful, which as somebody who went to Manipal U will be, you will need these friends as hearing aids.

Finally, you chose your parents wisely. Honor their sacrifices. I lost my mother a few months ago, and even at my age, I feel unprotected and vulnerable. So after this ceremony, I would urge you to give your parents a big hug. I would if I could. I always have trouble with this. Sorry. But better yet, touch their feet.



So in closing, you graduate to a very different India than I did. When I landed in the U.S. for my MBA in 1994, there was a front page article on the Wall Street Journal which said that India is more interesting than important. I have cut out that article and kept it because I hope that journalist is eating the newspaper on which she wrote that. What's happening in India isn't once in a decade or once in a millennium. It's really once in the lifetime of our country. 50% of our foreign direct investment since 1947 has come in the last five years. Three years ago, India exported more software than Saudi Arabia did oil, and we will soon be the third largest economy in the world. But India's work is far from done. I memorised Pandit Nehru's Tristram Destiny speech when I was a child, but we missed that Tristram Destiny.

The 200 million people in India who will never read the newspaper that they deliver or sit in the car that they clean or send their kids to the school that they help build. So I hope you don't define success as being rich or being thin or being good looking because mighty injustices of illiteracy, disease, malnutrition, poverty, and corruption beckon you for a pilgrimage. And I recently went for my 25-year college reunion and I would submit that the saddest phrase of middle ages is 'I wish I had'.

Because you can always change the things you did, but you can never change the things that you didn't do. So hopefully you should take more risk. Instead of jumping from the 50th floor, you might as well jump from the 100th floor. The outcome will be the same and you'll have more time. So if you think about India, my favourite poet Ramdhari Singh Dinkar said, shama shobhati us bhajan ko jiske paas gharal ho.

Only the powerful can be kind, benevolent, and generous. The weak can never be kind or benevolent or generous. And I think India was economically weak for decades after independence. Our generation started to make it more powerful, but I'm confident your generation will put poverty in the museum that it belongs and hand over this wonderful amanat called India in better condition than our generation did.

I also hope you recognise that of the six choices, it's very hard to decide which one is about being a good ancestor and which one is about living a good life. It took me 50 years to learn that there is no difference and I pray you'd learn it earlier.

So may a soft heart go with your tough minds and thoughtful choices. Good luck and Godspeed.



PRESENTATION OF MEMENTOS



FACTS AND FIGURES ABOUT GRADUATES



PARTICULARS	REGISTERED FOR CONVOCATION	ABSENTIA	TOTAL
Undergraduates	354	46	400
Postgraduates	146	17	163
PGDP	21	7	28
PhD	9	3	12
Total	530	73	603
GRAND TOTAL			603

CONFERRING THE DEGREE



Dr H S Ballal, Pro Chancellor, MAHE

I, Dr H S Ballal, Pro Chancellor, by virtue of the powers vested in me by the Board of Trustees of Manipal Academy of Higher Education, admit these candidates to the rank, privileges and responsibilities of the degrees severally set out and confer the said degrees on them.



ADMINISTRATION OF OATH



Dr Giridhar P Kini, Registrar, MAHE

“As a graduating student at MAHE,
I shall follow the code of Scientific
professional ethics,
Maintain integrity in research
Uphold the course of science
Respect the dignity of the human being
Endeavour to be objective in my
judgement and Strive for the
enrichment of human
values and thoughts”.



Students taking the oath



AWARD TO GOLD MEDALIST



**Dr TMA PAI Gold Medal awarded to
Aadhya Girdhar, Best Outgoing Student-Srishti
Manipal Institute of Art, Design and Technology**

AWARD TO PHD SCHOLARS

S.NO	NAMES	INSTITUTE
1	Ramesh Chandra Sahoo	CENS
2	Priyabrata Sahoo	CENS
3	Savitha Rajarajan	St Johns Research Institute
4	N S Prakash	DOC, Manipal
5	Sherin Ajin	National Institute of Advanced Studies
6	Muhammed Safeer N K	CENS
7	Vijayashree C S	National Institute of Advanced Studies
8	Vaishali Garg	MIRM
9	Parthesh Shanbhag	DOC, Manipal

PRESENTATION OF GRADUATES

Passed out - UG (November 2023 - October 2024)									
S.No	Institute	Course name	Month & Year	Appeared			Passed		
				Male	Female	Total	Male	Female	Total
1	SMI	B.Des. Business Services and Systems Design	JUL 2024	13	4	17	13	4	17
2	SMI	B.Des. Creative and Applied Computation	JUL 2024	4	9	13	4	9	13
3	SMI	B.Des. Creative Education	JUL 2024	4	3	7	4	3	7
4	SMI	B.Des. Human Centered Design	JUL 2024	25	18	43	25	18	43
5	SMI	B.Des. Industrial Arts and Design Practices	JUL 2024	41	36	77	41	36	77
6	SMI	B.Des. Industrial Arts and Design Practices	Aug 2024	3	4	7	3	4	7
7	SMI	B.Des. Information Arts and Information Design Practices	JUL 2024	19	12	31	19	12	31
8	SMI	B.Des. Public Space Design	JUL 2024	11	7	18	11	7	18
9	SMI	B.Des. Visual Communication And Strategic Branding	JUL 2024	71	29	100	71	29	100
10	SMI	B.F.A. Contemporary Art Practice	JUL 2024	4	4	8	4	4	8
11	SMI	B.F.A. Creative Writing	JUL 2024	3	1	4	3	1	4
12	SMI	B.F.A. Digital Media Arts	JUL 2024	25	17	42	25	17	42
13	SMI	B.F.A. Film	JUL 2024	5	7	12	5	7	12
14	SMI	B.Des. Industrial Arts and Design Practices	JUN 2024	3	2	5	3	2	5
15	SMI	B.Des. Human Centered Design	JUN 2024	--	1	1	--	1	1
16	SMI	B.Des. Business Services and Systems Design	JUN 2024	1		1	1	1	1
17	SMI	B.Voc. (Digital Film Making)	SEP 2024	2	1	3	2	1	3
18	SMI	B.Voc. (Digital Media Production)	SEP 2024	1	1	2	1	1	2
19	SMI	B.Voc. (Graphic Arts and Design Practices)	SEP 2024	3	7	10	3	7	10
20	SMI	B.Voc. (Interior Design and Build)	SEP 2024	6	6	12	6	6	12
21	SMI	B.Voc. (User Interface and Interaction Engineering)	SEP 2024	4	--	4	4	--	4

Passed Out - PG - 2024 [DLHS & MCHP]

S.No	Institute	Course name	Month & Year	Appeared			Passed		
				Male	Female	Total	Male	Female	Total
1	DLHS	MA - Multimedia and Communications	JUN 2024	3	1	4	3	1	4
2	DLHS	MA - English Language and Literature	JUN 2024	1	5	6	1	5	6
3	MCHP	MPT (Cardiopulmonary sciences) - Cardiopulmonary rehabilitation	JUL 2024	--	2	2	--	2	2
4	MCHP	MPT (Cardiopulmonary sciences) - Critical care Physiotherapy	JUL 2024	1	1	2	1	1	2
5	MCHP	MPT (Musculoskeletal Science) - Manual Therapy	JUL 2024	1	2	3	1	2	3
6	MCHP	MPT (Musculoskeletal Science) - Sports Physiotherapy	JUL 2024	--	3	3	--	3	3
7	MCHP	MPT (Neurosciences) - Neurological physiotherapy	JUL 2024	--	3	3	--	3	3
8	MCHP	MPT (Pediatrics) - Paediatric Neurology	JUL 2024	1	2	3	1	2	3
9	MCHP	MPT (Musculoskeletal Science) - Sports Physiotherapy	SEPT 2024	1	--	1	1	--	1
10	MCHP	M.Sc. (Clinical Psychology)	JUL 2024	--	3	3	--	3	3
11	MCHP	M.Sc. (Clinical Psychology)	SEPT 2024	--	1	1	--	1	1
12	MCHP	M.Sc. (Echocardiography)	JUL 2024	1	--	1	1	--	1
13	MCHP	MSc (Renal Replacement Therapy & Dialysis Technology)	JUL 2024	1	2	3	1	2	3

Passed out - PG(November 2023 - October 2024)

S.No	Institute	Course name	Month & Year	Appeared			Passed		
				Male	Female	Total	Male	Female	Total
1	MIRM	M.Sc. Stem Cell Technology and Regenerative Biology	JUL 2024	4	14	18	4	14	18
2	MIRM	M.Sc. Stem Cell Technology and Regenerative Biology	AUG 2024	--	1	1	--	1	1
3	SMI	M.Des. Design-Led Innovation	SEP 2024	2	--	2	2	--	2
4	SMI	M.Des. Human Centered Design	SEP 2024	6	9	15	6	9	15
5	SMI	M.Des. Industrial Arts and Design Practices	SEP 2024	4	3	7	4	3	7
6	SMI	M.Des. Information Arts and Information Design Practices	SEP 2024	1	3	4	1	3	4
7	SMI	M.Des.- PhD Reimagining Transitions	SEP 2024	1	1	2	1	1	2
8	SMI	M.Plan. Urban Design Sustainability and Conservation	SEP 2024	1	--	1	1	--	1
9	SMI	MA (Professional Practices)	SEP 2024	3	2	5	3	2	5
10	SMI	MA Animation	SEP 2024	--	6	6	--	6	6
11	SMI	MA Documentary Film	SEP 2024	2	--	2	2	--	2
12	SMI	MA Experience Design	SEP 2024	--	5	5	--	5	5
13	SMI	MA Visual Communication	SEP 2024	3	15	18	3	15	18
14	SMI	M.Des.- PhD Reimagining Transitions	SEP 2024	1	1	2	1	1	2
15	MLS	LL.M in Data Privacy and Cyber Law	JUN 2024	10	18	28	10	18	28
16	MLS	LL.M in Information Technology Law	JUN 2024	11	6	17	11	6	17
17	MLS	LL.M in Data Privacy and Cyber Law	AUG 2024	4	2	6	4	2	6
18	MLS	LL.M in Information Technology Law	AUG 2024	2	--	2	2	--	2

Passed out - Diploma (November 2023 - October 2024)

S.No	Institute	Course name	Month & Year	Appeared			Passed		
				Male	Female	Total	Male	Female	Total
1	SMI	PG Diploma in Contemporary Art Practice	JUL 2024	5	1	6	5	1	6
2	SMI	PG Diploma in Design Computation	JUL 2024	2	2	4	2	2	4
3	SMI	PG Diploma in Documentary Film	JUL 2024	1	3	4	1	3	4
4	SMI	PG Diploma in Earth Education and Communication	JUL 2024	2	--	2	2	--	2
5	SMI	PG Diploma in Entrepreneurship for Impact	JUL 2024	2	--	2	2	--	2
6	SMI	PG Diploma in Experience Design	JUL 2024	4	1	5	4	1	5
7	SMI	PG Diploma in Information Arts and Information Design Practices	JUL 2024	1	3	4	1	3	4

VOTE OF THANKS



Dr Raghavendra Prabhu P, Deputy Registrar and Director Administration, MAHE Bengaluru Campus

Honorable Chief Guest of the day, **Mr. Manish Sabharwal**, Guest of Honor, **Mr. S G Vasudev**, Distinguished Dignitaries on and of the dais, Ladies and Gentlemen,

It is truly an honor and privilege to deliver the vote of thanks on this historic convocation ceremony (the 1st convocation event at MAHE Bengaluru campus). On behalf of MAHE, its faculty, students, and all present here, I extend my heartfelt gratitude to those who have made this occasion truly special.

First and foremost, I would like to express our sincere thanks to the Chief Guest, **Mr. Manish Sabharwal**. Your words of wisdom and insightful address have deeply resonated with us. We deeply appreciate your presence at this event, and for graciously awarding the Dr. T M A Pai Gold Medal to the best outgoing student of SMI.

I would also like to extend our profound gratitude to our Guest of Honor, **Mr. S G Vasudev**. Your presence here demonstrates your commitment to education and your support for the young minds. We are deeply honored and inspired by your motivating words.

We also thank **Ms. Ammu Vasudev** for her gracious presence.

Our inspiration, **Dr. Ramdas M Pai**, Chancellor, MAHE and our pillar of strength, **Mrs. Vasanti R. Pai**, Trustee, MAHE Trust, we thank them for their unstinted support and guidance in all university activities.

We would like to extend our heartfelt thanks to **Dr Ranjan R Pai**, President, MAHE Trust, and Chairman, MEMG Bengaluru, for his visionary leadership and constant support. His guidance has been instrumental in the growth and success of our university.

We thank Pro Chancellor, **Dr. H S Ballal** for his untiring efforts in the progress of our university and for awarding the PhD awardees.

We also thank **Mrs. Indira Ballal** for her gracious presence.

We are thankful to our Vice Chancellor, **Lt. Gen. (Dr.) M D Venkatesh** for his efforts to uphold academic excellence and innovation. Thank you, Sir, for your leadership and for presenting the progress of MAHE to this august audience.

We would like to take this opportunity to express our sincere gratitude to:

Dr. Sharath Kumar Rao, Pro Vice Chancellor-Health Sciences for the welcome address

Dr. Dilip G Naik, Pro Vice Chancellor-Mangaluru Campus for introducing the Chief Guest

Dr Narayana Sabhahit, Pro Vice Chancellor-Technology & Science and

Dr Madhu Veeraraghavan, Pro Vice Chancellor-MAHE Bengaluru Campus, for their unwavering support, and invaluable leadership.

Special Thanks to

Dr Raviraja N S, Chief Operating Officer-Operations for extending all the necessary support for smooth conduct of the event

Dr Giridhar P Kini, Registrar for administering the oath to the graduates and for overseeing all the convocation activities with his team from Manipal

Dr. Vinod Thomas, Registrar Evaluation for presenting the facts and figures about the graduates of MAHE

Dr. Geeta Maiya, Director Student Affairs for presenting the Gold Medal awardee

Dr. Vasudha Devi, Deputy Director, Centre for Doctoral Studies, for presenting the PhD Scholars

Dr. Arindam Das, Director, Srishti Manipal Institute of Art, Design and Technology for introducing the Guest of Honor

We express our gratitude to members of the **MAHE Trust, Board of Management, Academic Council, Board of Studies, and Senior Leadership Team from all Manipal Group entities and their team**, for their support in the university activities and for their presence today.

We wish to place on record our sincere thanks to all Heads of Institutions, **Heads of Teaching Departments, University Functional Heads & Officials, Faculty, Non-teaching & Supporting staff**, for their support.

We thank all the members of **Press & Electronic Media** for their presence and continued support.

Special thanks to our Master of Ceremony, Ms. Sumathi N, Assistant Professor, Department of Liberal Arts, Humanities and Social Sciences for the smooth conduct of the event.

To our **graduates**: Today marks the culmination of years of dedication, perseverance, and hard work. Your achievements have made us proud, and we are confident that you will continue to excel in all your future endeavors. Congratulations, and thank you for being with us as part of your academic journey. We look forward to your continued support in the growth of your alma mater.

To all **parents**: As we share this moment of joy with you, we thank you for your trust in brand Manipal and we look forward to your continued support in the growth of our university.

Finally, I would like to thank our **student volunteers and members of the organizing committee from Manipal and Bengaluru Campus** who have worked tirelessly behind the scenes to make this convocation ceremony a memorable event for all of us.

A big thank you to every one of you for making this day special. Thank you and have a memorable evening!

MASTER OF CEREMONY



Ms. Sumathi - Assistant Professor of Department of Liberal Arts, Humanities and Social Sciences

MOMENTS FROM 2024 CONVOCATION







“Educated and enlightened children are an asset
not only to the family but to the whole nation”

Dr TMA Pai



www.manipal.edu/blr

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